



BTC

***BELGIAN
DEVELOPMENT AGENCY***

An integrated approach to SRHR

**Joint meeting of Dutch –
Belgian SRHR Platforms**

DGD, Brussels, 8th of June 2016

Outline

- 1. Context of governmental cooperation**
- 2. Key principles of the BTC approach to SRHR in the health sector**
- 3. Case: Ambulances in Uganda**
- 4. In the meantime**
- 5. Conclusions**



1. Context of Belgian governmental cooperation

- **Belgian governmental cooperation programmes are basically the result of a political decision**
- **BTC executes**



- **Belgian Embassy:**
 - **Political dialogue** with the partner country
 - > Cooperation Programme
 - > priority sectors and sub-sectors of intervention
- **Embassy/BTC:**
 - > Identification file
 - > objectives, expected results
- **BTC:**
 - > formulation, implementation, M&E, etc.
 - > focus on support of governmental stakeholders (national and local)
- **Cross cutting issues:**
 - Legal: Gender, environment
 - BTC: gender/HIV/SRHR, environment,
 - BTC: HDP: LGBTI



- **Reality:**

- SRHR related MDGs/SDGs often mentioned but not translated into concrete commitments in the Cooperation Agreement

- **Main reasons:**

- Ownership of partner country
- Harmonisation and division of labour
- Limited SRHR competences at political level



2. Key principles of the BTC approach to SRHR in the health sector

1. Alignment with partner policy and priorities (NHDP)

- Focus on **health systems strengthening**
 - > WHO building blocks
- SRHR related MDG/SDG included in national strategies, policies, programmes, Health Performance Indicators, etc.
 - > maternal and child health (incl. EmOC, PMTCT), ASRH, family planning, STI/HIV, SGBV



2. Integrated approach

- SRHR embedded in the BTC health programme approach

3. Systemic approach

- SRHR as part of a complex health system
- Identification of critical entry points for sustainable results
- « Double anchorage »



Main concern

*Where and how can we make a difference
in a sustainable and non-disruptive way*



3. Example: ambulance systems. The case of Uganda



Context

- **Reduction of maternal and child key priority in NHDP**

Indicator	1995	2001	2006	2011
MMR	506	505	435	438
NMR	27	33	29	27
IMR	81	88	76	54
U5MR	147	152	137	90

- **Quality referral/counter-referral key**



Factors underlying maternal & child mortality

	Underlying Factors	No		
A	Perinatal Family Women factor	Delay of women seeking help	112	=164
		Lack of partner support	15	
		Herbal medications	17	
		Refusal of treatment or admission	6	
		Refused transfer to higher facility	6	
B	Logistical systems	Lack of transport from home to Health facilities	13	
		Lack of transport between facilities	11	
C	Health Services	Health service communication breakdown	54	= 134
		Lack of blood products, supplies & consumables	68	
D	Health personnel problems	Staff non-action	62	=194
		Staff oversight	60	
		Staff misguided action	32	
		Staff lack of experience	22	
		Absence of critical human resource	11	
		Inadequate number of staff	7	

Source: MPDR Audit report 2009-2011

Factors underlying perinatal death:

Underlying Factor		Frequency
Attendant/Family	Delay of women seeking help	16
	Refusal of treatment/admission/transfer	2
	Lack of partner support	4
Logistics system	Lack of transport from home to facility	4
	Lack of transport between facilities	3
Health service factors	Communication breakdown	2
	Lack of blood products, supplies and consumables	6
Health personnel factors	Absence of critical human resources	18
	Inadequate number of staff	105
	Staff lack experience	20
	Staff misguided actions	36
	Staff non-action	29
	Staff oversight	6

Source: MPDR Audit report 2009-2011



BTC – Institutional Capacity Building Programme-I (2009-2014)

- **Partner: MoH-Department of Planning**
- **General objective:**
 - To improve effective delivery of an integrated Uganda National Minimum Health Care Package.
- **Specific objective:**
 - The strengthening of the Planning, Leadership and Management capacities of the health staff at national level and local government levels.



- **Results:**

- At level of MoH, health district and sub-district, regional referral hospitals.
- One of the R7 indicators: policy paper on referral systems refined and approved

- **Location:**

- Fort Portal and Arua



Moyo & West-Nile experiences from the past

- 1999 Boat ambulance under DHSSP
- 2002 Bicycle ambulance under UNICEF&
- 2003 Others
- 2003 Rationing by Convenient Point of Collection concept at HCs
- 2006 Management & operating costs swiftd to S/county to be financed by community contribution
- 2007 Stopped moving dead in ambulance
- 2008 UNHCR ambulance with fuel
- 2009 Rationed to obstetric and severe illness mostly at night-community responded????
- May 2012 Community ambulance financing
- 2013 BTC/ICB –I



Ambulance service

- **Key** aspect of referral/counter-referral
- Not a vehicle or patient transport but **pre-hospital emergency care**
- Requires **specialised** emergency health care services at all levels
- Is a **community indicator** of functionality and responsiveness of the health care system
- Can easily be included in **risk-sharing financial schemes**



Complexity of ambulance system and service capacity strengthening framework

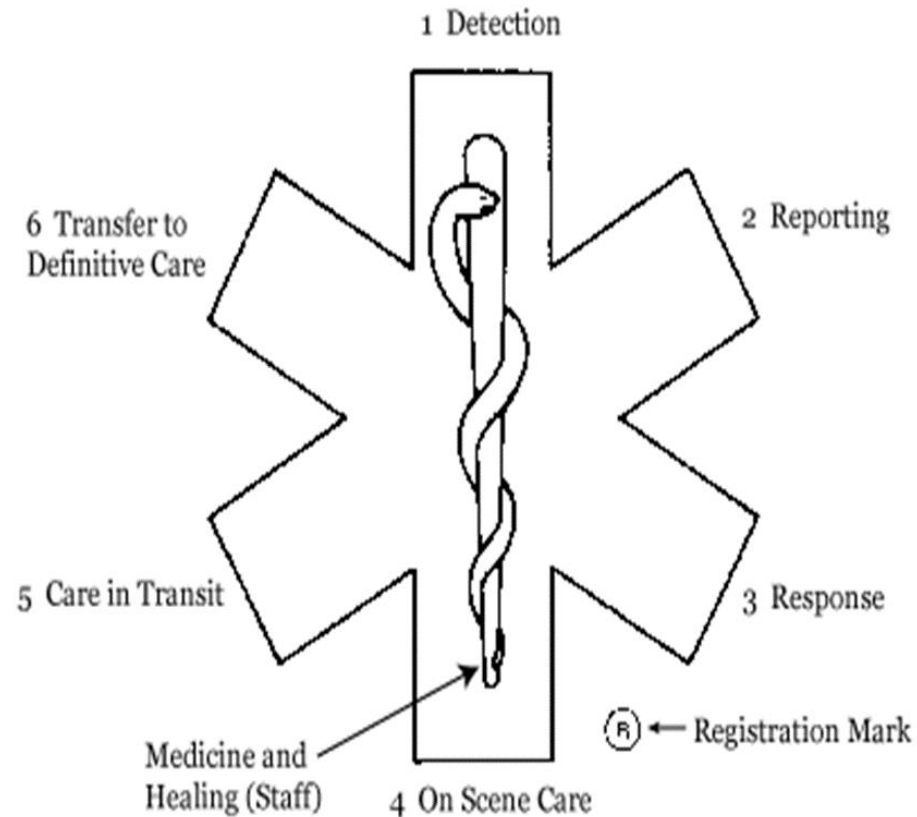
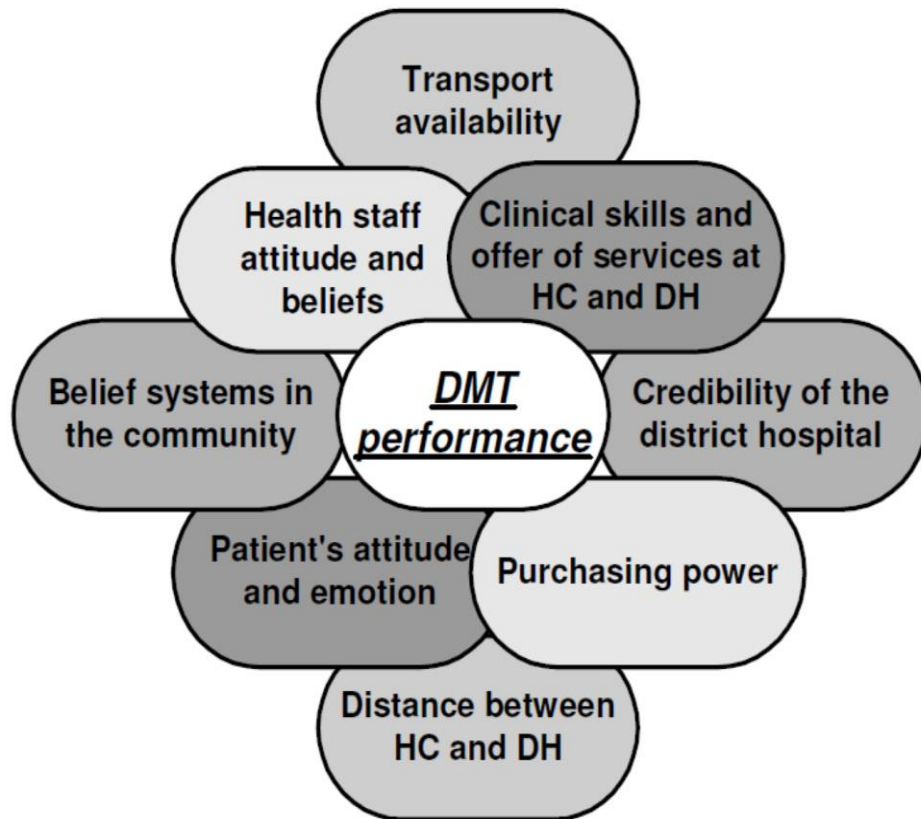
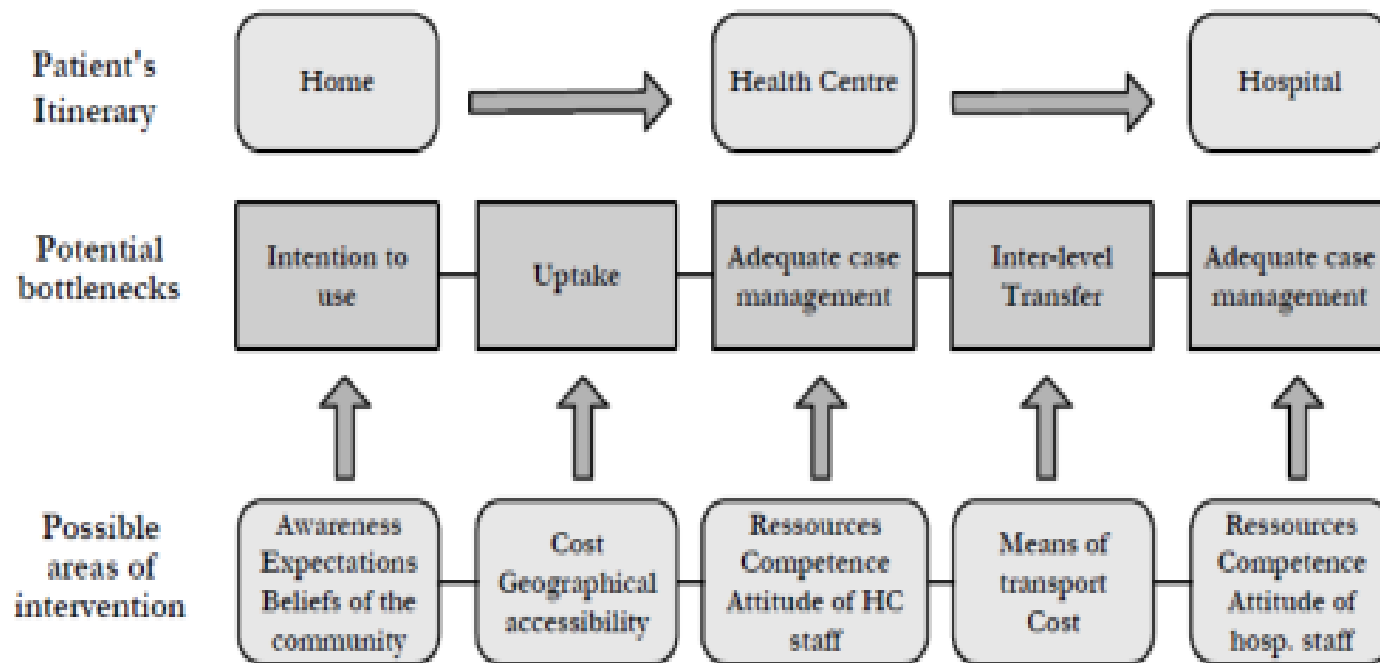


Figure 3: Some important determinants of a referral system



Patient Itinerary: Delays and Hurdles and Intervention areas



BTC – ICB areas and levels of intervention

- **Institutional level**
 - financial resource generation, stewardship, management
- **Systems level**
 - transport, equipment, HR & medicine, communication and mov't plans, protocols, etc.
- **Service delivery level**
 - Skills, guidelines, ethical standards, monitoring, etc;
- **Community level**
 - Community financing, early care seeking, first responders, etc.



Interventions developed under BTC/ICB-I

- Fully fit **ambulances** and equipping existing
- Ambulance **staff training** and **uniforms**
- Establishment of **Ambulance Committees** for governance and financing
- **Advocacy** for ambulance service and financing in terms of community insurance, local tax and other contributions
- **Communication** system
- Ambulance **management training and tools** like log books, insurance, regular assessments and feed back
- Ambulance operations **support** i.e. fuel contribution, tyres, insurance and basic servicing
- **Participation and collaboration** with UNAS & Saint John's Ambulances
- Provision of **theatre equipment**





BTC/PNFP (2013-2016)

BTC/ICB-2 (2015-2018)

Further strengthening of the ambulance system through:

- Improving monitoring and evaluation
- Sustainable financing of ambulance service through RBF system
- Expanding the scope of the ambulance system
- Health coverage plans
- Synergies between public and PNFP health sector



4. In the meantime

- **SRHR indicators mainstreamed as tracers throughout all result areas in health programmes**
- **Where relevant!**



5. Conclusion

- **High impact of health system strengthening on the *progressive realisation of the right to SRH***
- **Need for improving visibility of BTC as SRHR partner**



Thank you for your attention

