**Programme**  

<table>
<thead>
<tr>
<th>Time</th>
<th>Session Description</th>
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| 9:00h | Welcome  
Lut Joris, Coordinator Be-cause health, Belgium,  
Nicolaus Lorenz, Chair Medicus Mundi International, Switzerland and  
Frank De Paepe, Director Memisa, Belgium. |
| 9:15h | Business as usual in a changing world?  
By Paul Bossyns, Belgian Technical Cooperation, Belgium and  
Jean Macq, Université Catholique de Louvain, Belgium. |
| 9:45h | Concepts and principles of complexity.  
By Ben Ramalingam, Expert International Development, United Kingdom. |
| 10:15h | Coffee break |
| 10:45h | Parallel sessions - part I  
Presentation of field stories followed by a discussion and a reflection inspired by an additional case. Each session will cover the following items and questions:  
- Recognizing and seizing opportunities to foster change in a complex situation.  
- Which strategies & instruments can help to deal with complexity?  
- Which personal mindsets and competences do we need to handle complexity? |
| 12:45h | Lunch |
| 14:00h | Parallel sessions - part II (Same structure as part I) |
| 16:00h | Coffee break |
| 16:30h | How to move beyond the control panel? Meaningful answers to complexity.  
By Denis Corthier, CCP-Lead, Belgium. |
| 17:00h | Dealing with complexity in international health.  
By Bruno Marchal, Institute of Tropical Medicine, Belgium. |
| 17:30h | Closure  
By Karel Gyselinck, Chair of Be-cause health, Belgium. |
| 17:45h | Reception |